

## Sustainability Action plan

Plan component/strategy	Deliverable	Action Steps	Timeline
Sustainability management	Project as a whole	<ol style="list-style-type: none"> <li>1. To set up a sustainability group</li> <li>2. To develop sustainability goals and strategies</li> <li>3. To monitor implementation of strategies</li> </ol>	<p>May 2019</p> <p>Once in 4 months</p>
Financial sustainability	Master's programs		
To build funding capacity through a portfolio approach to sources of finances		<ol style="list-style-type: none"> <li>1. To secure non-fee places within the program through capitalizing on Erasmus+ obligations</li> <li>2. To develop a marketing strategy for attracting an adequate number of applicants</li> <li>3. To publicise the new programs in different forms and through different channels</li> <li>4. To secure non-fee places within programs built on previous enrolment figures</li> <li>5. To develop a marketing strategy for attracting international students through a ministerial scholarship track</li> <li>6. To enroll the best international students through the Open Doors Olympiad</li> <li>7. To develop a marketing strategy and materials for</li> </ol>	<p>September 2019,2020</p> <p>October 2019- May 2020 October 2020-May 2021</p> <p>September 2021 and further on</p> <p>October 2019-2021 and further on</p> <p>January 2020</p> <p>October 2020</p>

		<p>attracting self-funded students</p> <p>8. To research funding opportunities for providing scholarships for the best international students</p> <p>9. To provide in kind contribution for maintaining the consortium functioning</p>	<p>October 2020</p> <p>October 2021 and further on</p>
<p>To institutionalize new units</p> <p>To search for additional sources of funding</p>	STEM centres	<p>To embed STEM centres into the university overall structure and to hire staff.</p> <p>To conduct market research.</p> <p>To apply for national grants and sponsorships.</p>	<p>October 2019</p> <p>2020-2021</p> <p>2021-2022</p>
To research for potential sources of funding	Training programs	<p>To calculate the program cost with regard to potential users;</p> <p>To develop a marketing plan</p>	2021
To research for potential sources of funding	STEM network	<p>To develop new projects and apply for new grants.</p> <p>To provide in kind contribution.</p>	2021
Non-financial sustainability			
<p>1. To integrate programs academically and administratively within partner universities.</p> <p>2. To develop partnerships with potential employers for providing internships and placements.</p> <p>3. To build a brand name for the program through getting a quality label of the NIS networking university.</p>	Master's programs	<p>1.1. To implement program accreditation.</p> <p>1.2. To embed the program into overall university curriculum.</p> <p>1.3. To conclude exchange agreements.</p> <p>1.4. To introduce recognition mechanisms.</p> <p>1.5. To encourage scientific collaboration between teachers (joint conferences, joint publications).</p> <p>1.6. To invite partner universities to join the NIS networking university.</p> <p>2.1. To identify potential partners.</p> <p>2.2. To conclude partnership agreements on placements and internships.</p>	<p>Spring 2020</p> <p>Spring 2021</p> <p>2020-2021</p> <p>2020-2021</p> <p>Spring 2020</p> <p>Autumn 2020</p>

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		<p>2.3. To build an alumni network.</p> <p>2.4. To conclude double degree agreements.</p> <p>3.1. To form a quality label for the program and to deliver it through the NIS networking university.</p>	<p>2022</p> <p>Spring 2021</p> <p>2021-2022</p>
To build trust, dialogue and cooperation with all interested parties to maximize the impact.	STEM centres	<p>To identify potential stakeholders.</p> <p>To initiate relationships with potential stakeholders.</p> <p>To involve all the interested parties into centres' activities.</p> <p>To disseminate centres' resources and activities through different channels.</p> <p>To design centres' web sites with focus on end users.</p>	<p>Autumn 2019</p> <p>November 2019</p> <p>2020</p> <p>Ongoing</p> <p>2020</p>
To market the programs strategically.	Training programs	<p>To conduct market research.</p> <p>To identify and promote key points of programs.</p> <p>To develop communication strategy for attracting end users.</p> <p>To involve potential beneficiaries into program planning from the start.</p> <p>To review programs with regard to state-of-the-art pedagogical content and trainees' feedback.</p> <p>To conclude partnerships with education bodies.</p> <p>To embed programs into university portfolio.</p>	<p>Spring 2020</p> <p>2021</p> <p>2021</p> <p>2021</p>
To institutionalize the network	STEM network	<p>To conclude network agreements.</p> <p>To disseminate networking activities for attracting new members.</p> <p>To continue joint academic activities: joint conferences, joint projects.</p>	<p>2021</p> <p>2021</p> <p>2021 and further on</p>